

# Cheshire and Merseyside

# An overview of the contents of our Joint Forward Plan

2024/25



# Joint Forward Plan

**The creation of our Health and Care Partnership (The HCP) provided a platform on which all partners could challenge their mindsets, share learning, and work differently to maximise our collective contribution to people’s lives.**

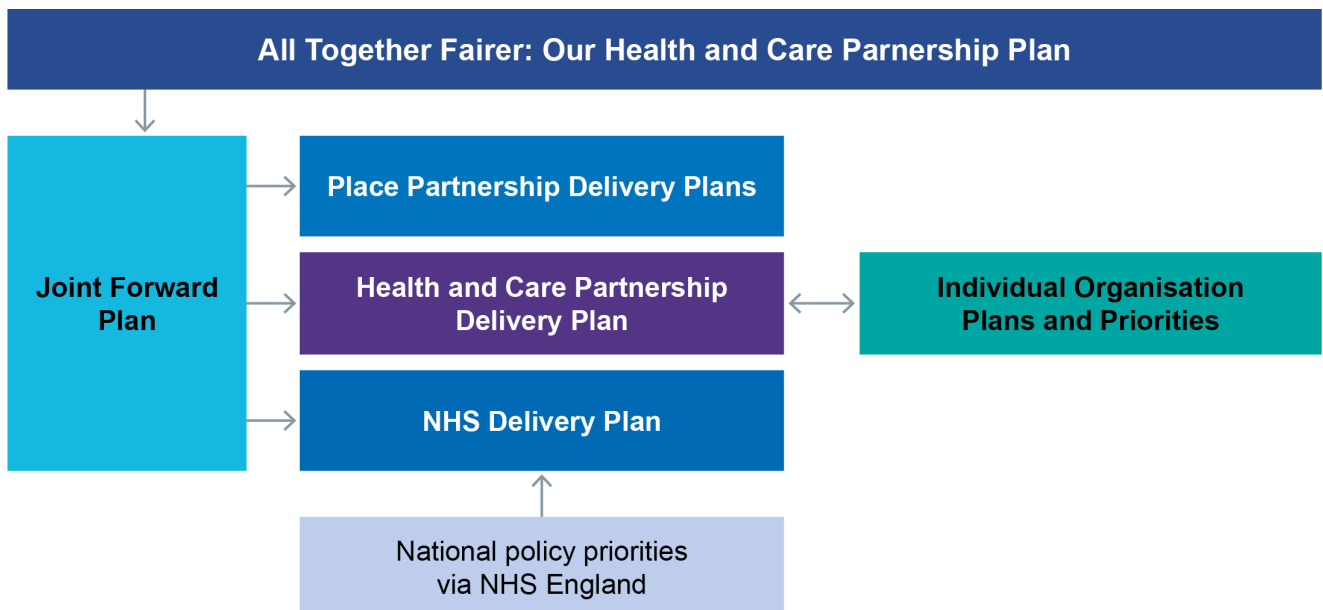
This Joint Forward Plan is driven by the ambitions of the Cheshire and Merseyside **All Together Fairer: Our Health and Care Partnership Plan**, which is built around four core strategic objectives:

- Tackling Health Inequalities in outcomes, experiences, and access (our eight Marmot principles).
- Improving outcomes in population health and healthcare.
- Enhancing productivity and value for money
- Helping to support broader social and economic development.

In developing our Joint Forward Plan, we have adopted a collaborative approach drawing on the wide range of expertise, knowledge, and experience of our health and care professional leaders and partners to integrate services and our collective ambitions to shape better outcomes for our

people, to inform innovations and future plans. We believe that all services should be co-produced with our communities, as well as health and care professionals and system partners.

We have some of the best organisations in the country who have committed to work together with common purpose. The variety of organisations, Local Authorities, Voluntary Community Faith and Social Enterprise Sector (VCFSE), NHS and Private Sector, have huge talent and passion to make a difference. We have a once in a generation opportunity to make significant and lasting difference to people’s lives. Our 2024/25 Joint Forward Plan is designed to support delivery of **All Together Fairer: Our Health and Care Partnership Plan** and builds on our [2023-28 Joint Forward Plan](#) has three core elements:



The three core elements of Our Joint Forward plan describe how we will deliver our Health and Care Partnership Vision and Mission, outlining how we will work collaboratively to deliver against our collective strategic objectives:



### Vision

We want everyone in Cheshire and Merseyside to have a great start in life and get the support they need to stay healthy and live healthier for longer



### Mission

We will prevent ill health and tackle health inequalities and improve the lives of the poorest fastest. We believe we can do this best by working in partnership

**In delivering against our Health and Care Partnership Strategic Objectives we will:**



#### 1. Tackling health inequalities in outcomes, experiences and access

We will identify where inequalities exist and focus on proactively addressing these inequalities in everything we do including recognising we need to address the wider social determinants of health to achieve this.



#### 2. Improve outcomes in population health and healthcare

We will take an evidence and intelligence based approach to turn data into action in addressing where we need to improve outcomes the most with a focus on moving from treatment of ill health to prevention.



#### 3. Enhancing quality, productivity, and value for money

We will maximise the value of every pound we spend to ensure that we are best meeting the needs of our patients and communities; investing our resources where evidence shows us we can have the greatest impact on outcomes.



#### 4. Helping the NHS to support broader social and economic development

We will work to support our communities by growing our role as Anchor organisations investing in our communities economically and environmentally.

# How we work as partners for the benefit of our population

**Our Integrated Care System serves a population of 2.7million people across nine Places. Our system partners include providers, primary care organisations, local authorities, Voluntary Community Faith and Social Enterprise (VCFSE) partners, the ambulance service and others.**

The figure below illustrates how we are configured at a Cheshire and Merseyside level:

## Our stakeholders/ key participants



Supporting a population of **2.7 million people** across **9 places**

As a system we understand the long standing social, economic and health inequalities across Cheshire and Merseyside, with levels of deprivation and health outcomes in many communities worse than the national average and further affected by the covid pandemic and cost of living pressures.

Across Cheshire and Merseyside, partners are committed to involving people and communities to harness the knowledge and lived experience of those who use and depend on the local health and care system and provide an opportunity to improve outcomes and develop better, more effective services, removing barriers to access where they exist.

We are committed to the principle of subsidiarity. This means that we want to make decisions as locally as possible. We will enable local communities in our nine Place based partnerships to develop services which meet the needs of their local population, whilst also encouraging a sharing of learning and good practice to spread these benefits.

Complementary to this principle of subsidiarity, the scale of our large Health and Care Partnership provides benefits of being able to work at scale where appropriate. This enables us to share best practice and to work collectively to deliver efficiencies and manage change.

The [2023 Hewitt Review](#) supports our focus on a whole system approach to positively impacting on the wider determinants of health and fits with our existing statutory duty and local commitment to integrate services to benefit our population. The review identifies a number of drivers for change with systems moving to:



**A focus on good health rather than treating illness**



**A system which holds itself to account for delivering the priorities for our population and being a self-improving system**



**Unlocking the potential in primary and social care and developing a skilled sustainable workforce**



**Ensuring we focus on the value we achieve from our financial investment rather than simply the costs we incur, in order we maximise the outcomes we are delivering for our population for every pound we invest.**

**The Cheshire and Merseyside Health and Care Partnership (HCP).**

This is a statutory joint committee between NHS Cheshire and Merseyside Integrated Care Board and our nine Local Authorities which also includes a wide range of partners from across the health and care system. This Board works together to support partnership working and is responsible for producing and overseeing delivery of our **All Together Fairer Our Health and Care Partnership Plan**.

**The NHS Cheshire and Merseyside Integrated Care Board.**

This is a statutory NHS organisation responsible for managing the NHS budget and arranging for the provision of health services whilst supporting the integration of NHS services with our partners. The constituent NHS delivery Plan expands on the work of the ICB and outlines how we will deliver the priorities contained in the [NHS Long-Term Plan](#) and the [NHS Operational Planning Guidance](#).



**Our nine Place Based Partnerships.** These work locally to support the integration of health and care services in support of local Joint Health and Wellbeing Strategies. This is a core strand in delivering our Joint Forward Plan and the detail is described in the 9 Place based plans.

# Defining our priorities

In January 2023 our Health and Care Partnership (HCP) published a draft Interim Strategy which we have been refining by listening to feedback from stakeholders, including our communities to develop **Cheshire and Merseyside All Together Fairer: Our Health and Care Partnership Plan** as our revised plan. This will be published during the coming months and its focus on the wider social determinants and reducing inequalities has impacted on the priority focus areas within our Joint Forward Plan.

These priorities are reflected in the three core elements of our Joint Forward Plan.

## NHS Delivery Plan

This section describes how the Cheshire and Merseyside Integrated Care Board (ICB), our partner NHS trusts and foundation trusts (referred to collectively as partner trusts), and our wider system partners intend to work together to arrange and provide services to meet our population's physical and mental health needs with a focus on delivering against our strategic objectives:



**Tackling Health Inequalities in outcomes, experiences and access** (our eight All Together Fairer Themes)



**Improving outcomes in population health and healthcare**



**Enhancing productivity and value for money**



**Helping to support broader social and economic development.**

## Our Place Plans

Place-based partnerships are collaborative arrangements between organisations responsible for arranging and delivering health and care services and others with a role in improving health and wellbeing. They are key building blocks of the integrated care systems (ICSs) and play an important role in co-ordinating local services and driving improvements in population health.

They work locally to support the integration of health and care services in support of local Joint Health and Wellbeing Strategies.

This section contains a summary of the plans developed locally in each of our nine Places, in response to their Joint Health and Wellbeing Strategies and other identified local priorities which sit alongside the wider system plans described earlier in this document.

Further detail on the plans will be published on the [Cheshire and Merseyside Website](#).

## All Together Fairer Our Health and Care Partnership Delivery Plan

**The All Together Fairer Health and Care Partnership Delivery Plan deliberately and specifically focuses on the actions we are taking as a partnership to positively impact on the social determinants of health - the social, economic and environmental conditions in which people are born, grow, live, work and age - to reduce inequality in health at a level that can be seen in population changes.**

The programme is delivered through the eight themes and associated system recommendations which were produced by Sir Michael Marmot and his team of from the Institute of Health Equity in 2022. These principles are evidence-based and draw on a thorough analysis of the data on health inequalities in Cheshire and Merseyside and were designed with our communities and partners.

### **The Eight All Together Fairer Themes:**

- Give every child the best start in life
- Enable children, young people and adults to maximise their capabilities and have control over their lives
- Create fair employment and good work for all
- Ensure a healthy standard of living for all
- Create and develop healthy and sustainable places and communities
- Strengthen the role and impact of ill-health prevention
- Tackle racism, discrimination and their outcomes
- Pursue environmental sustainability and health equity together.

Our Health and Care Partnership Plan will add focus to this work by applying the recommendations through three essential principles of:

- Shifting investment to prevention and equity
- Anti-Poverty work
- Health and Equity in all policies.

This Delivery plan focuses on the ***Pillar 1 Social Determinants Programme*** areas outlined below:

- All together fairer (Marmot Programme via the All Together Fairer Board) including our Children and Young People Health Equity Collaborative
- WorkWell Partnership
- Prevention Pledge
- Social Value and Anchor Institutions
- Sustainability
- Serious Violence Duty
- Anti Racism and Discrimination
- Housing and Health.

Population Health and Reducing Inequalities (Pillars 2,3 and 4 form part of our NHS Delivery Plan)



# Population Health and Addressing Inequalities

